# Bank Zachodni WBK Group Results 1Q 2015

28<sup>th</sup> April 2015



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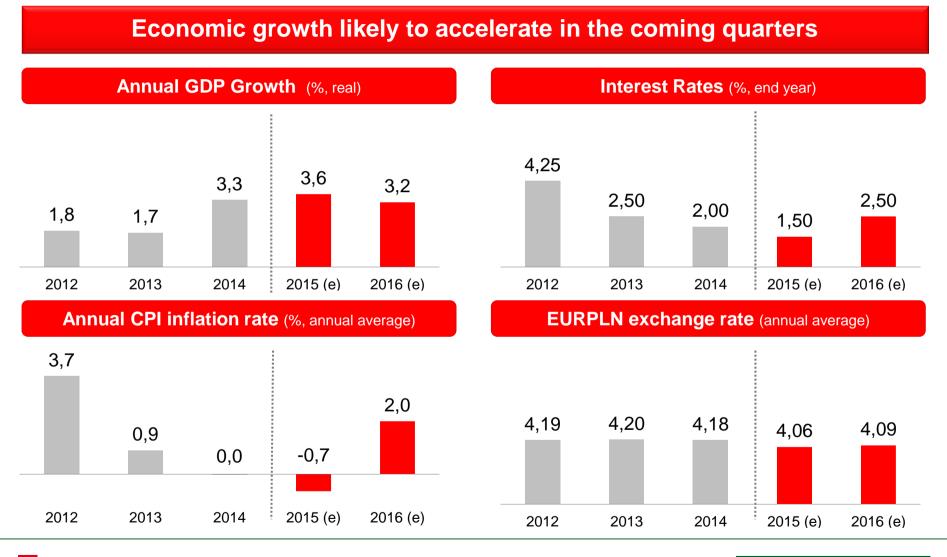


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- Strategy and business
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### **Macro-economic environment**



Source: The National Bank of Poland, Central Statistical Office and estimates by Santander Research (8 April 2015)



### **Macro-economic environment**

#### Strong domestic demand, exports may benefit from recovery in EU Consumption, wage & employment growth **Unemployment rate** (ILO¹ definition, end year) Unemployment rate (ILO definition, %, year-end) Consumption growth 4,6 Employment growth in corporate sector (%YoY) 3,8 Real wage growth 2,9 1,3 2,0 10,4 0,8 3,6 0,6 10,0 3,0 3,5 1,0 1,1 8,2 -1,0 0,1 6,9 -0,2 6.5 2015 (e) 2012 2013 2014 2015 (e) 2016 (e) 2012 2013 2014 2016 (e) **Export and import growth Balance of payments** (% of GDP) 11.8 Export of goods 9,5<sub>8,7</sub> 10,0 0,2 -0,1 ■ Import of goods -0,4 7,2 -1,9 6,5 5,7 5,6 -1,1 -1,3 -1,4 -2,0 2,2 -3,50,2 Current account balance —Trade balance 2012 2015 (e) 2013 2014 2016 (e) 2012 2013 2014 2015 (e) 2016 (e)

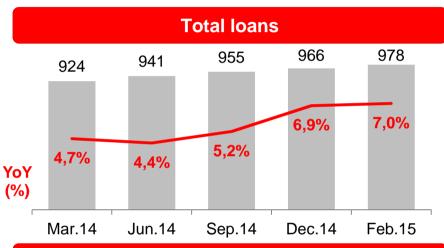
Source: The National Bank of Poland, Central Statistical Office and estimates by Santander Research (8 April 2015); ¹ILO: International Labour Organisation



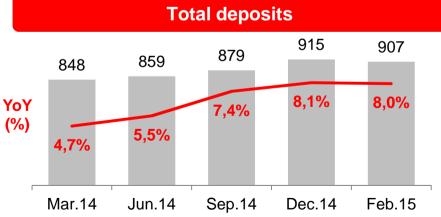
## Financial system: Loan and deposit growth

### Financial system with stable growth trends

PLNbn.



- Loan growth driven mainly by credit for investment (11%YoY), consumption (4%YoY) and mortgages (+10%YoY)
- Loans expected to grow by ca. 7% in 2015



- Deposits are growing despite low interest rate environment and a shift of deposits to mutual funds
- Deposits expected to grow by ca. 8% in 2015

Source: The National Bank of Poland



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### **Overview**

### **Poland's Number 3 Bank**

**Branches** 

**Employees** 

ATM's

#### BZ WBK Branches as at 31.03.2015



BZ WBK Branches: 784

BZ WBK Partner Outlets: 116

SCB has 173 Branches and 110 Partner Outlets

	31.03.2015	YoY
<b>Business and Results</b> <i>PLN</i>		
Gross Loans	93.2bn.	26%
Deposits	92.5bn.	15%
Total customer funds	106.7bn.	16%
Consolidated profit	1,090.7m.	*45%
Attributable profit	1,035.8m.	*36%
Market Share**		
Loans	8.76%	+1.4bp
Loans (excl. SCB)	7.37%	+0.0bp
Deposits	8.91%	+0.7bp
Deposits (excl. SCB)	8.27%	+0.0bp
Network and Employees		
	<b>BZ WBK</b>	SCB



173

2.7k

784

1,362 12.0k

<sup>\* 2015</sup> Financial performance excluding one-off gain from the revised bancassurance model.

<sup>\*\*</sup> Market share for BZ WBK Group as of end of March 2015.

# **Key Highlights**

#### **Business Development**

- Q1 2015 Net Interest Margin at 3.59%; 4bps higher than 4Q 2014, effective management of NIM in lower interest rate environment.
- Net F&C +4% YoY, -3% QoQ lower due to reduction of interchange fee from 1<sup>st</sup> January
- PLN 188m of ALM gains in Q1 2015, PLN 164m in Q4 2014 vs PLN 29m in Q1 2014

#### **Resilient Profit Generation**

- Gross Income +7% YoY (excl. one-off gain from revised bancassurance model in 1Q 2015 and SCB impact)
- Credit loss ratio at 94bps / PLN 191m
- Cost to income ratio at 44.2% (excl. integration costs, AVIVA consolidation and one-off gain from revised bancassurance model in 1Q 2015)

### **Balance Sheet Development**

- Increase in Retail, SME and Corporate activity excl. SCB: Cash loans +9% YoY, SME +10% YoY and GBM +17% YoY
- SCB Consumer Loans + 13 YoY
- Loans +26% YoY / Deposits +15% YoY
- Group loan to deposit ratio at 95.2%

### **Key Developments**

- SCB consolidation from 1/7/14
- Sale of 17% of Aviva JV Companies on 27<sup>th</sup>
   February after tax gain of PLN 423m
- Ongoing development of the "Next Generation Bank" programme



# **BZ WBK Strategy**



# To help people and businesses prosper

To increase our market share and to maintain our leadership in terms of profitability

#### Simple, Personal and Fair



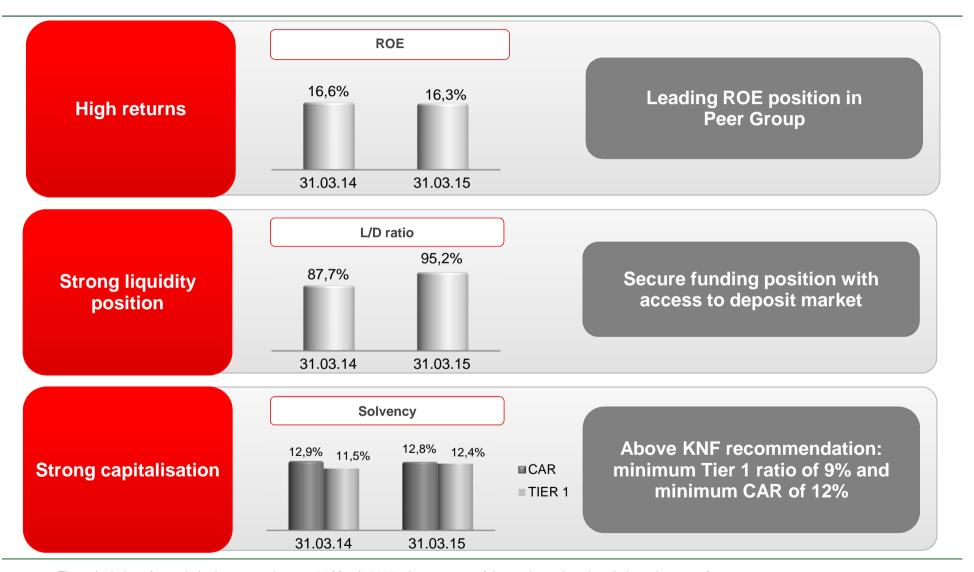


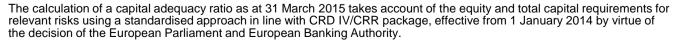






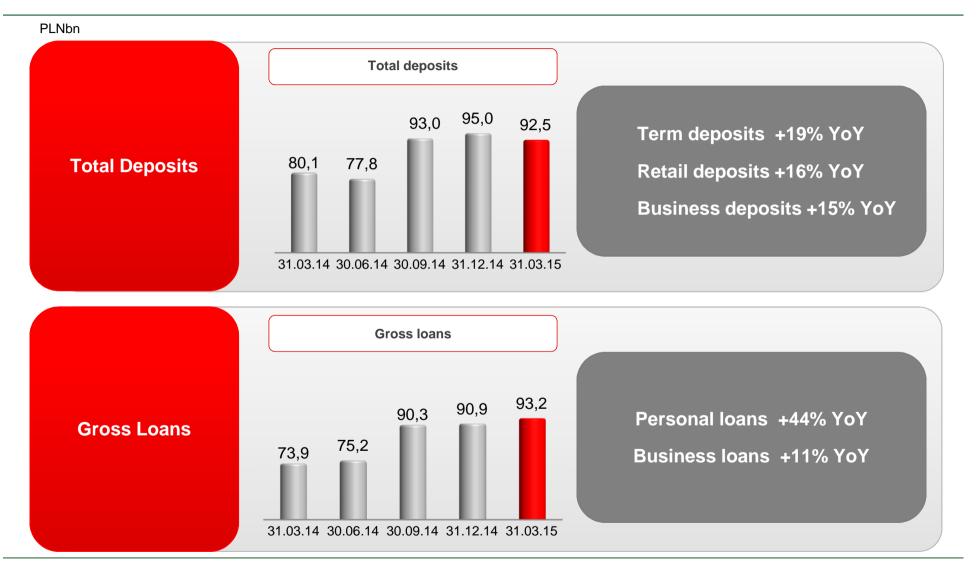
# **Key Ratios**





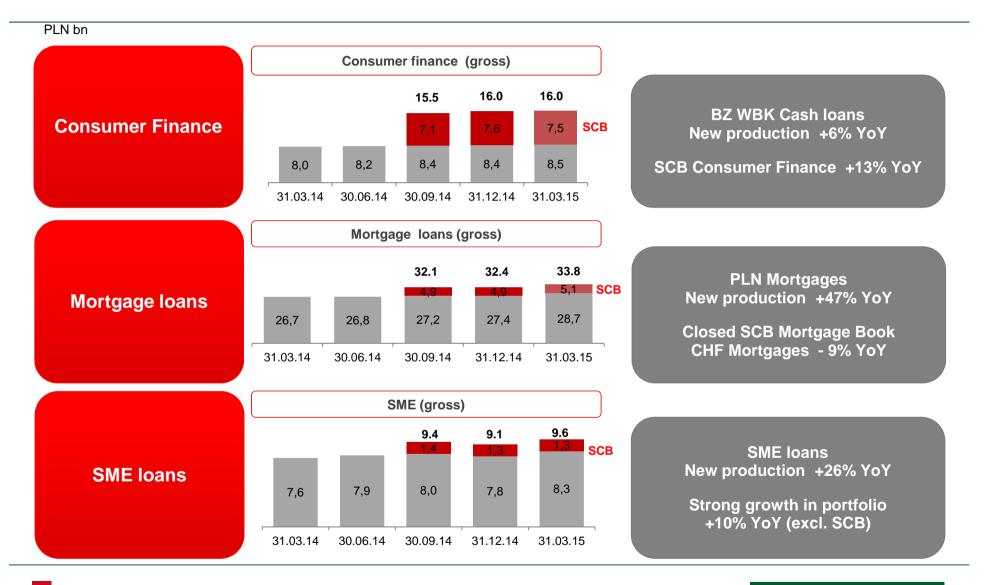


# **Loans/Deposits**



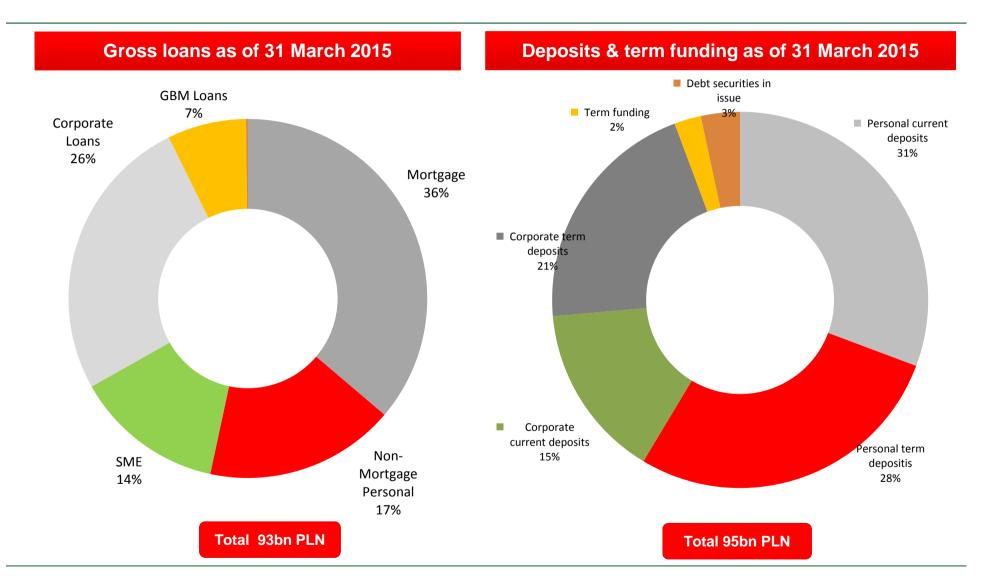


### Loans for Individuals and SME



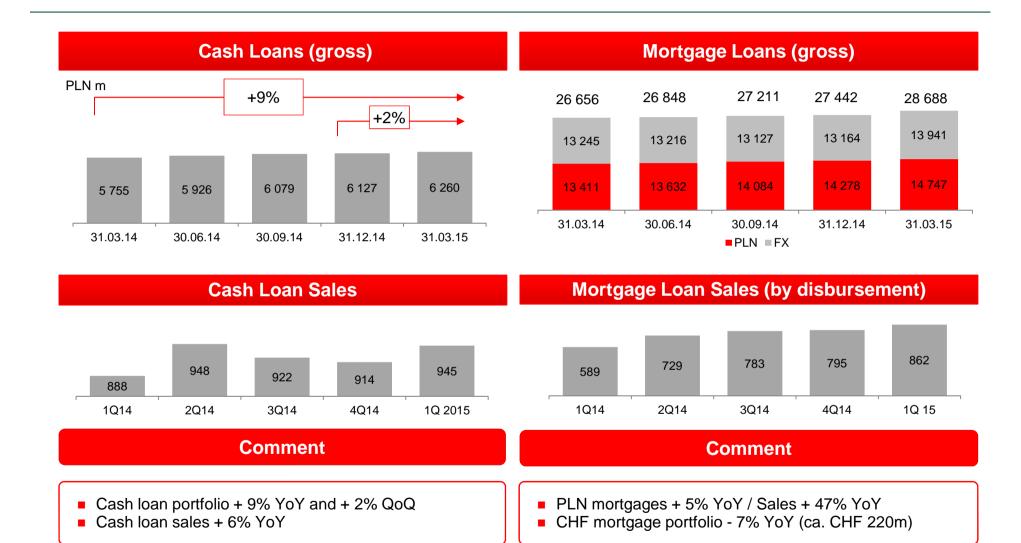


# Structure of Loans and Deposits / Term Funding



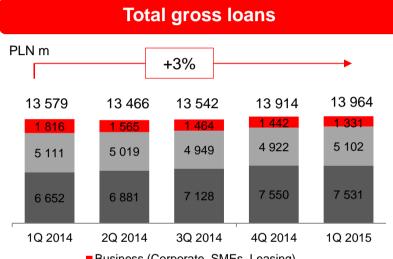


# Personal Lending (excluding SCB)



# **SCB Group - Loan Performance**

#### **Gross Loans +3% YoY**

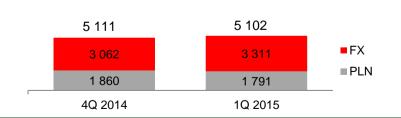


	Mar'15	Dec'14	Mar'14	YoY	QoQ
Individuals	12 633	12 472	11 762	7%	1%
Mortgage	5 102	4 922	5 111	0%	4%
Consumer finance	7 531	7 550	6 652	13%	0%
SME/Leasing	1 331	1 442	1 816	-27%	-8%
Total gross loans	13 964	13 914	13 579	3%	0%

- Business (Corporate, SMEs, Leasing)
- Mortgage
- Consumer finance

#### Comment

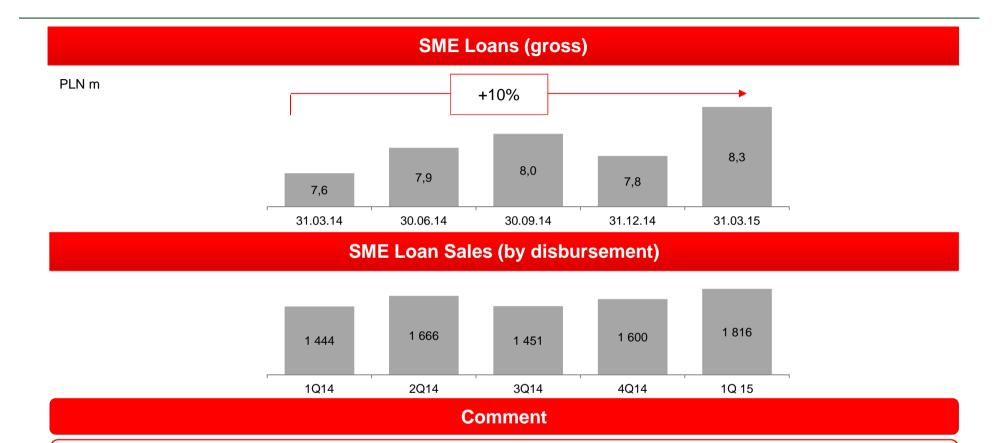
#### **Gross mortgage portfolio**



- Total loans: +3% YoY:
  - Mortgage Loans -0.2% YoY
  - Consumer Loans +13% YoY
  - Business loans -27% YoY



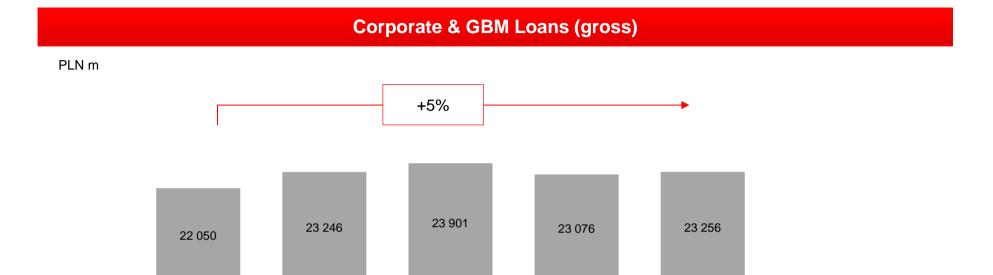
# **SME** (excluding SCB)



- SME portfolio (excl. SCB) increased by 10% YoY
- SME new loan production in 1Q 2015 +26% YoY
- Record sales volumes in March due to simplification of procedures and additional functionalities



# **Corporate & GBM**



#### Comment

31.12.14

31.03.15

30.09.14

■ Corporate, GBM & Property

- Strong GBM loan portfolio growth +17% YoY
- Corporate loans +6% YoY

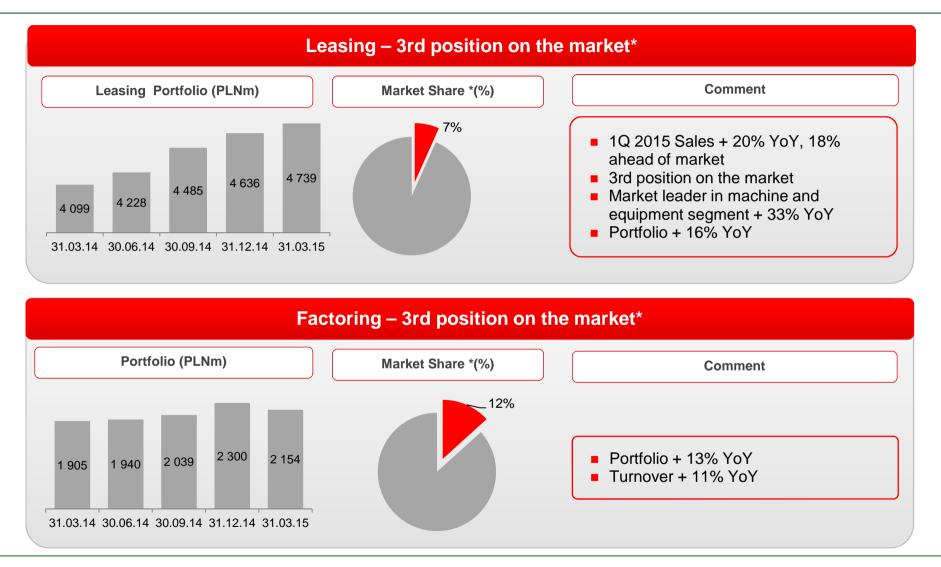
31.03.14

Property loans -5% YoY due to currency fluctuation

30.06.14



# **Leasing & Factoring (excluding SCB)**



Source: Polish Leasing Association, Polish Factors Association \* as at 31.03.2015.



# Strong Growth in Mobile & Internet Banking

#### **BZWBK24 Internet Banking**

- 1.8m active internet users
- 35m transactions in 1Q 2015
- 26.8k credit products via electronic channels in 1Q 2015 +44% YoY. Volume: PLN 115m,
- Simplification of Transfer24 in store payment process



#### **BZWBK24 Mobile Banking**

- Over 530k unique mobile banking users (March 2015) +10% QoQ and +90% YoY
- Over 1.2m transactions made via mobile banking in 1Q, + 33% QoQ, + 312% YoY
- BLIK mobile payments standard provided by Polish Payments Standard (Polski Standard Płatności – PSP): 18.5k transactions made via BLIK since launch (9 February 2015).
- "Quick View" New feature in BZWBK24 mobile, which allows clients to check their current balance and last transaction without logging into the mobile application.



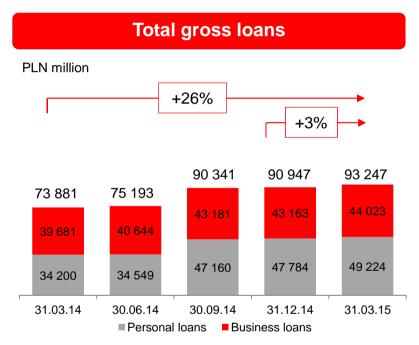
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### **Loan Performance**

#### **Gross Loans +26% YoY**



SCB gross loans PLN 14bln (+3% YoY)

**CHF Mortgage loans -9% YoY** 

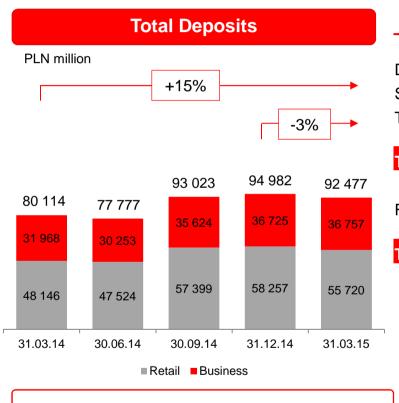
	Mar'15	Mar'14	YoY (%)	QoQ (%)
Inviduals	49 224	34 200	44%	3%
Mortgage	32 282	25 474	27%	5%
Other Personal	16 941	8 726	94%	0%
Business	44 023	39 681	11%	2%
Total gross loans	93 247	73 881	26%	3%
Total gross loans	93 241	73 001	20 /6	3 /0

- BZ WBK performing loans: +6% YoY:
  - Mortgage Loans +8% YoY
  - Cash Loans / Credit Cards / Overdraft +7% YoY
  - SME / Leasing / Factoring +13% YoY
  - GBM +19% YoY
  - Business performing loans +8% YoY (excl. Property)
- SCB Performing Loans (excl. Mortgages) +5% YoY



### **Total Customer Funds**

#### **Total Customer Funds +16% YoY**



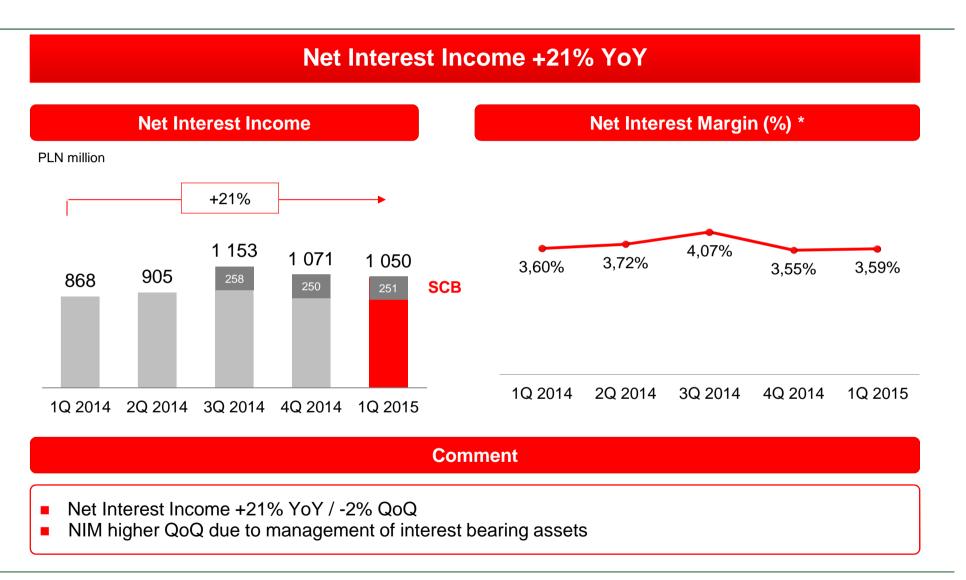
SCB deposits at PLN 6.5bln (-6% YoY / QoQ)

	Mar'15	Mar'14	YoY (%)	QoQ (%)
Demand	26 636	24 618	8%	-1%
Savings	17 876	15 242	17%	7%
Time	47 965	40 254	19%	-7%
Total	92 477	80 114	15%	-3%
Funds under mgmt	14 239	11 700	22%	8%
Total customer funds	106 716	91 814	16%	-1%

- BZ WBK deposit growth:
  - Retail +16% YoY
  - Business +15% YoY
  - Mutual Funds +22% YoY



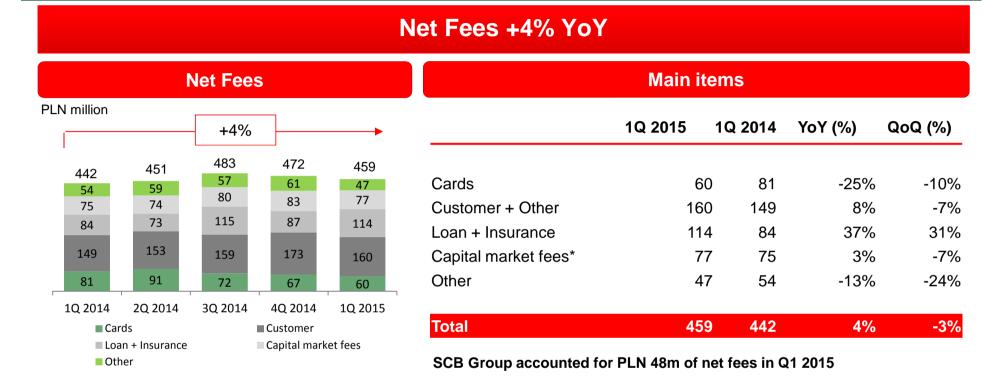
# **Net Interest Income and Net Interest Margin**



<sup>\*</sup> Including SWAP income on hedged FX funding.



### **Net Fees**



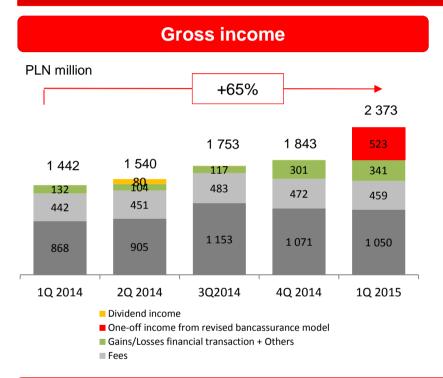
- Fee income +4% YoY / 3% QoQ impacted mainly by interchange (-43% QoQ)
- Good performance on Loan (+14% QoQ), Insurance (+48% QoQ) and Account & Transfer fees (+5% QoQ)
- SCB fees +9.5% YoY

<sup>\*</sup> Include Investment Fund fees (distribution & management), Brokerage Fees and Issue Arrangement fees.



### **Gross Income**

### Gross Income +65% YoY and +29% QoQ driven by bancassurance transaction



	1Q 2015	1Q 2014	YoY (%)	QoQ (%)
Net Interest Income Net Fees	1 050 459	868 442		-2% -3%
Subtotal	1 509	1 310	15%	-2%
Gains/losses on financial transactions	268	39	587%	29%
Net gains/(losses) on subordinated entities Other operating	523	(7)	-	-
income	73	100	-27%	-12%
Gross Income	2 373	1 442	65%	29%

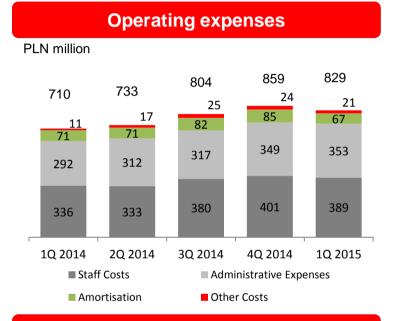
SCB Group accounted for PLN 294m of gross income in Q1 2015

- Gross Income + 7% YoY (excl. one-off income from revised bancassurance model in 1Q 2015 and SCB impact)
- Other operating income includes PLN 26.3m related to the consolidation of Insurance subsidiaries to 27/02/15

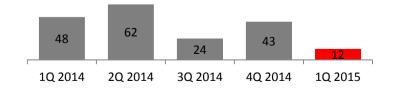


# **Operating Expenses**

### **Operating expenses - 3% QoQ**



#### **Integration costs**



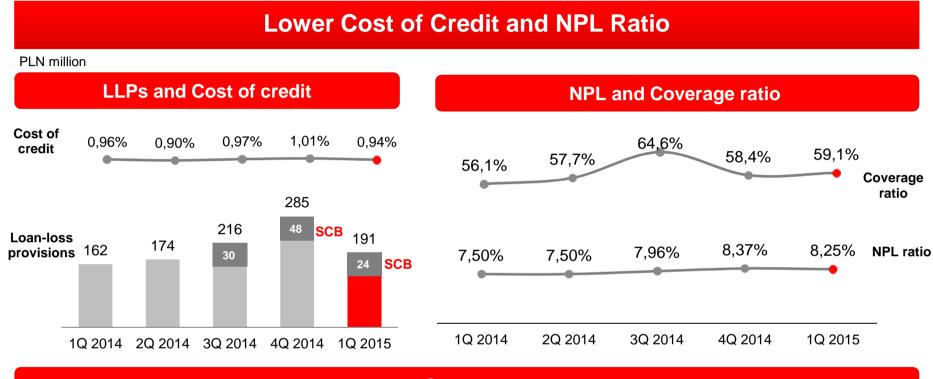
	1Q 2015	1Q 2014	YoY (%)	QoQ (%)
General and administrative expenses Staff costs	(742) <i>(</i> 389)	,	18% <i>16</i> %	-1% -3%
Administration costs	(353)	' /		1%
Depreciation + Other	(88)	(81)	7%	-19%
Operating expenses	(829)	(709)	17%	-3%

SCB Group accounted for PLN 124m of operating costs in Q1 2015

- Growth YoY across all cost lines due to acquisition of SCB
- Underlying administration costs +5.6% (excl. SCB, Aviva consolidation & Integration) – mainly due to an increase in regulatory costs
- Depreciation -19% QoQ (due to the impact of deconsolidation of Insurance JV's.



# Loan-loss provisions (LLPs) and Credit Quality



- The portfolio is performing well and within expectations.
- BZ WBK 1Q NPL sales of PLN 42m / 1Q after tax gain of PLN 4m.
- SCB 1Q NPL sales of PLN 108m / 1Q after tax profit of PLN 10m.
- The NPL ratio is on a downward trend.



# **Structure of Mortgage Loans**

#### **Mortgages by Currency \***

Mortgages (bn)	BZ WBK	SCB
CHF	3.0	0.8
EUR	0.6	

CHF Currency Funding *					
Funding Sources	CHF (bn)	Structure			
Net Swap Position CHF Loans / Repo Facilities	2.7 1.1	71% 29%			
Total PLN (bn)	3.8	100%			

#### Comment

#### **BZ WBK CHF Mortgages:**

43k CHF Mortgages

Average Balance: 68k CHF

#### **SCB CHF Mortgages:**

20k CHF Mortgages

Average Balance: 43k CHF

#### **CHF Funding:**

Comfortable funding position

Weighted average duration: 5 Years

Maturities well spread



# **Credit Quality – Mortgage portfolio**

### **BZ WBK Mortgage Loan Portfolio**

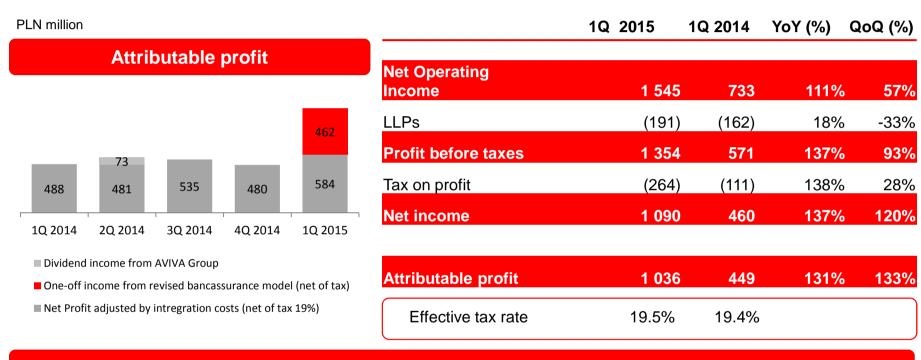
	Total portfolio	Portfolio in CHF
Balance sheet value	PLN 28.7 bn	CHF 3.0 bn
Average Residual maturity (Years)	20	20
Average Contractual maturity (Years)	26	27
Average value per loan	169 k PLN	68 k CHF
NPL (%)	2.0%	1.3%

- The CHF portfolio is of good quality and there are no signs of deterioration.
- Client repayment capacity remains stable.
- The sales process as transparent and professional.
- The Bank has been very proactive in communicating with CHF mortgage customers. The effect of such action has been marginal with a low conversion rate achieved.



### **Attributable Profit**

### Attributable profit adjusted by integration (net) +20% YoY\*



#### Comment

Attributable profit +20% (excl. after tax integration costs and one-off bancassurance gain in Q1, 2015)



<sup>\*</sup> Net profit adjusted by one of bancassurance transaction, integration costs net of tax and SCB.

### **Conclusions**

Market
Environment
&
Financial System

- Economic growth slowed slightly in 2H14, but remained above 3%YoY. It is expected that GDP growth should accelerate in H1,15, amid persistently strong domestic demand (supported by lower interest rates and low commodity prices) and reviving economic activity in the euro zone.
- Labour market booming, with number of employed increasing by 2% (0.3m) in 2014 and by 20% (2.7m) since EU accession, to 16 million. Unemployment steadily converging towards all-time low.
- Inflation likely to stay below zero until 4Q15, but it has probably hit the bottom in February and should gradually rebound in the following months.
- Central bank declared the end of easing cycle and that it is monitoring the Euro / PLN exchange.

Strategy & Business

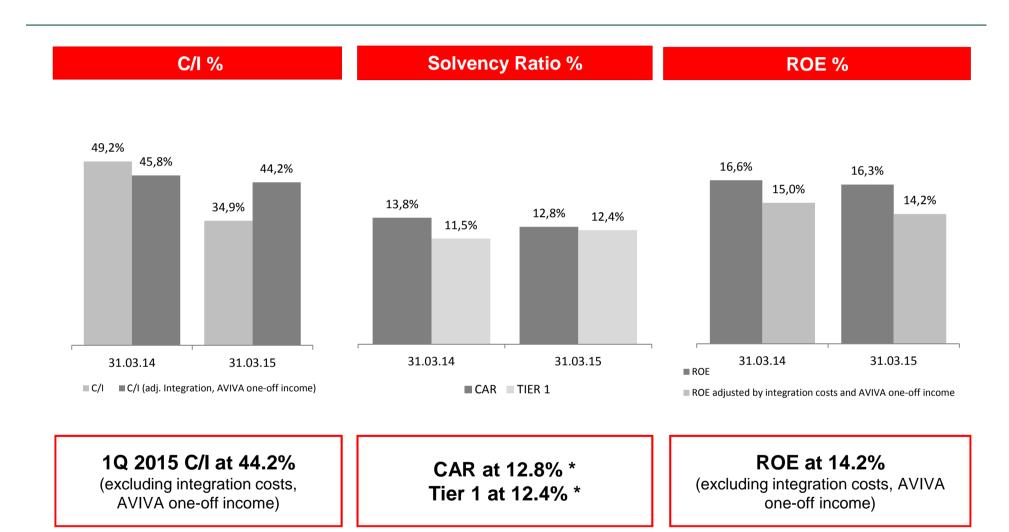
- Business strategy is focused on gathering new customers through the development of our multi-channel approach and increasing loans and related fee income from the Consumer, SME, Leasing, Factoring, Business & Corporate and GBM segments.
- Sales efforts supported by marketing campaign for new and existing products.
- Increasing level of customer activity and related income offset by macro / regulatory issues low interest rates and increasing regulatory costs.

Results

- Close management of Net Interest Income in low interest rate environment
- Fees lower YoY due to the regulation of interchange fees since mid-2014
- Costs under tight control
- Stable credit quality with room for improvement going forward
- Underlying YoY profit after tax profit increase of 20%



# **Key Indicators**





<sup>\*</sup> The calculation of the capital adequacy ratio as at 31.03.2015 takes account of the equity and total capital requirements for relevant risks using a standardised approach in line with CRD IV/CRR package, effective from 1 January 2014.

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# **BZ WBK Group Profit & Loss Account**

for the period ( in PLN k):	1Q 2015	4Q 2014	3Q 2014	2Q 2014	1Q 2014
Interest income	1 453 759	1 577 627	1 643 323	1 264 648	1 237 445
Interest expense	(403 546)	(506 636)	(490 512)	(359 379)	(369 694)
Net interest income	1 050 213	1 070 991	1 152 811	905 269	867 751
Fee and commission income	557 141	585 767	578 507	524 621	522 437
Fee and commission expense	(97 961)	(113 828)	(95 780)	(73 456)	(80 507)
Net fee and commission income	459 180	471 939	482 727	451 165	441 930
Dividend income	3	5	353	79 759	112
Net trading income and revaluation	80 629	48 318	58 773	792	(6 840)
Gains (losses) from other financial securities	187 561	159 015	11 304	16 184	39 049
Net gains/(losses) on subordinated entities	522 995	10 602	-	-	-
Other operating income	72 856	83 110	46 543	86 953	100 428
Impairment losses on loans and advances	(190 702)	(284 622)	(216 044)	(173 882)	(162 007)
Operating expenses incl.:	(829 146)	(857 437)	(804 892)	(732 259)	(709 244)
Bank's staff, operating expenses and					
management costs	(741 723)	(749 344)	(697 175)	(645 076)	(627 884)
Depreciation/amortisation	(66 682)	(84 438)	(82 449)	(70 480)	(70 655)
Other operating expenses	(20 741)	(23 655)	(25 268)	(16 703)	(10 705)
Operating profit	1 353 589	701 921	731 575	633 981	571 179
Share in net profits (loss) of entities accounted					
for by the equity method	681	349	947	189	(100)
Profit before tax	1 354 270	702 270	732 522	634 170	571 079
Corporate income tax	(263 575)	(206 028)	(156 414)	(119 570)	(110 737)
Consolidated profit for the period	1 090 695	496 242	576 108	514 600	460 342
of which:					
attributable to owners of BZ WBK S.A.	1 035 766	445 230	515 901	504 088	449 492
attributable to non-controlling interests	54 929	51 012	60 207	10 512	10 850
Corporate income tax  Consolidated profit for the period  of which: attributable to owners of BZ WBK S.A.	(263 575) 1 090 695 1 035 766	(206 028) <b>496 242</b> <b>445 230</b>	(156 414) <b>576 108</b> <b>515 901</b>	(119 570) <b>514 600</b> <b>504 088</b>	(110 737) 460 342 449 492



# **BZ WBK Group Balance Sheet**

	1Q 2015	4Q 2014	3Q 2014	2Q 2014	1Q 2014
ASSETS	14,2010	14, 2011	04, 2011		14 2011
Cash and balances with central banks	4 675 812	6 806 521	5 406 209	7 039 578	5 925 534
Loans and advances to banks	3 209 297	2 523 063	3 478 761	2 092 155	4 993 336
Financial assets held for trading & hedging	5 734 859	5 477 630	3 697 458	3 656 867	3 759 412
Loans and advances to customers	88 022 427	85 820 571	84 964 651	71 496 622	70 271 352
Investment securities	24 064 364	27 057 093	26 535 786	17 517 195	21 388 238
Investments in associates and joint ventures	809 833	42 792	64 480	63 533	63 344
Intangible assets	414 748	505 385	500 947	450 784	469 934
Goodwill	1 688 516	2 542 325	2 542 325	2 542 325	2 542 325
Property, plant & equipment	744 870	756 950	681 723	591 132	605 828
Current income tax assets	-	-	-	-	-
Net deferred tax assets	1 249 300	1 181 610	964 884	566 055	535 554
Assets classified as held for sale	682	1 378	2 652	3 503	3 503
Investment property	-	-	14 070	14 102	14 134
Other assets	807 902	1 786 556	1 533 895	1 556 482	1 511 801
Total assets	131 422 610	134 501 874	130 387 841	107 590 333	112 084 295
LIABILITIES					
Deposits from central bank		-			-
Deposits from banks	7 719 169	8 359 856	7 787 640	7 423 986	10 003 802
Financial liabilities held for trading & hedging	5 260 148	4 039 904	2 893 834	2 225 195	1 742 762
Deposits from customers	92 476 789	94 981 809	93 022 956	77 777 112	80 114 033
Debt securities in issue	3 189 461	3 373 374	3 570 081	500 543	505 454
Subordinated liabilities	1 620 155	1 539 967	1 509 717	1 397 795	1 397 146
Current income tax liabilities	213 098	624 189	362 842	177 839	86 237
Other liabilities	1 806 146	3 531 081	3 564 126	3 470 734	3 359 295
Total liabilities	112 284 965	116 450 180	112 711 196	92 973 204	97 208 729
Equity					
Equity attributable to owners of BZ WBK S.A.	18 118 103	16 530 895	16 207 510	14 051 563	14 310 590
Share capital	992 345	992 345	992 345	935 451	935 451
Other reserve funds	13 394 677	12 309 424	12 310 490	10 866 660	10 137 952
Revaluation reserve	808 457	951 546	1 075 056	935 734	697 917
Retained earnings	1 886 857	362 869	360 138	360 138	2 089 778
Profit of the current period	1 035 766	1 914 711	1 469 481	953 580	449 492
Non-controlling interest in equity	1 019 542	1 520 799	1 469 135	565 566	564 976
Total equity	19 137 644	18 051 694	17 676 645	14 617 129	14 875 566
Total equity and liabilities	131 422 610	134 501 874	130 387 841	107 590 333	112 084 295



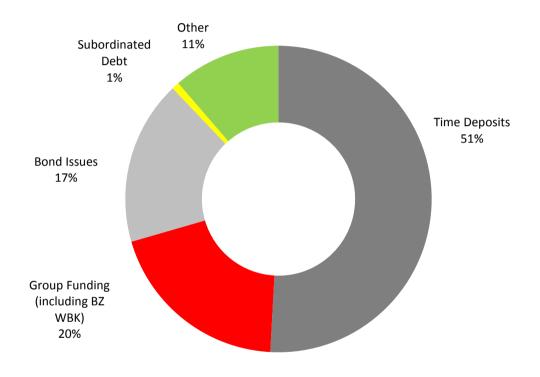
# **Santander Consumer Group Key Financial Results 1Q 2015**

PLN m	1Q 2015	1Q 2014
Assets	15 567	14 595
Net Loans	12 414	11 910
Deposits	6 469	6 874
Total equity	2 424	2 312
Net profit	112	126
L/D (%)	191,9%	173,3%
C/I (%)	44,1%	46,5%
ROE (%)	18,9%	22,3%
ROA (%)	2,9%	3,5%
CAR (%)	12,8%	12,6%



# **Santander Consumer Bank Funding Profile**

#### **SCB Funding Profile as at 31.03.2015**



**Total 12.7bn PLN** 



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